

# Walden University

Having completed the studies and satisfied the requirements prescribed  
by the Board of Directors of Walden University,

Carol Jessica Swaen  
is conferred the degree of  
Master of Science

in

Instructional Design and Technology

and to all rights, privileges, and honors pertaining thereto.

In testimony whereof, this diploma is conferred at Minneapolis, Minnesota,  
on this twenty eighth day of October, two thousand and eighteen.

Paula Singer  
Chair of the Board of Directors



Ward Ulmer  
Interim President